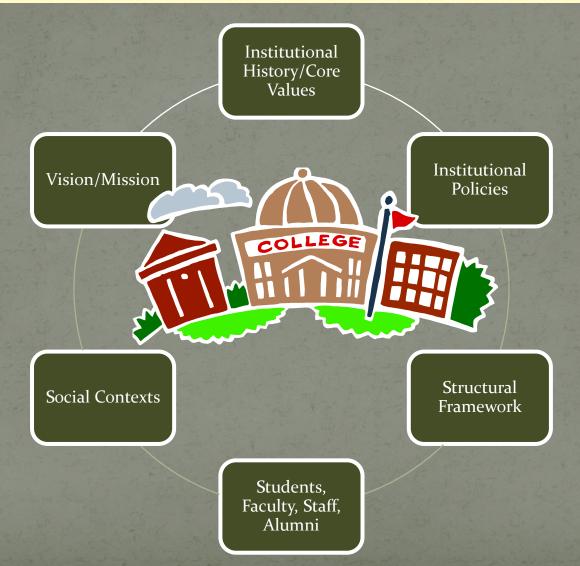


# Kansas State University Climate Matters

January 16, 2014

## Campuses as Social Systems



## Climate In Higher Education



Barcelo, 2004; Bauer, 1998, Kuh & Whitt, 1998; Hurtado, 1998, 2005; Ingle, 2005; Milhem, 2005; Peterson, 1990; Rankin, 1994, 1998, 2003, 2005; Rankin & Reason, 2008; Smith, 2009; Tierney, 1990; Worthington, 2008

## Assessing Campus Climate

What is it?

Campus Climate is a construct

**Definition?** 

 Current attitudes, behaviors, and standards and practices of employees and students of an institution

How is it measured?

- Personal Experiences
- Perceptions
- Institutional Efforts

#### Campus Climate & Students







How students experience their campus environment influences both learning and developmental outcomes.<sup>1</sup>

Discriminatory environments have a **negative effect** on student learning.<sup>2</sup> Research supports
the pedagogical
value of a diverse
student body and
faculty on
enhancing
learning
outcomes.3

Pascarella & Terenzini, 1991, 2005

<sup>&</sup>lt;sup>2</sup> Cabrera, Nora, Terenzini, Pascarella, & Hagedron, 1999; Feagin, Vera & Imani, 1996; Pascarella & Terenzini, 2005

<sup>&</sup>lt;sup>3</sup> Hale, 2004; Harper & Quaye, 2004; Harper, & Hurtado, 2009; Hurtado, 2003.

#### Campus Climate & Faculty/Staff







The personal and professional development of employees are impacted by campus climate.

Faculty members who judge their campus climate more positively are more likely to feel personally supported and perceive their work unit as more supportive.<sup>2</sup>

Research underscores the relationships between (1) workplace discrimination and negative job and career attitudes and (2) workplace encounters with prejudice and lower health and wellbeing..3

# **Assessing Campus Climate**

Why Assess?

What is the Process?

Where Do We Start?

#### Why conduct a climate assessment?







To foster a caring university community that provides leadership for constructive participation in a diverse, multicultural world.

To open the doors wider for underserved constituents to create a welcoming environment.

To improve the environment for working and learning on campus.

#### Campus Climate & Successful Outcomes

Positive Experiences with Campus Climate



Positive Perceptions of Campus Climate

Success

#### **For Students:**

- ➤ Positive educational experiences
- ➤ Healthy identity development
- ➤ Overall well-being

#### For Faculty & Staff:

- > Productivity
- ➤ Sense of value & community
- ➤ Overall well-being

Persistence &
Retention



#### K-State Mission Statement

The mission of Kansas State University is to foster excellent teaching, research, and service that develop a highly skilled and educated citizenry necessary to advancing the well-being of Kansas, the nation, and the international community. The university embraces diversity, encourages engagement and is committed to the discovery of knowledge, the education of undergraduate and graduate students, and improvement in the quality of life and standard of living of those we serve.

Source: http://www.k-state.edu/about/mission.html



# K-State 2025

K-State 2025 calls for "a work environment that encourages creativity, excellence, and high morale in faculty and staff, responds to changing needs, embraces diversity, values communication and collaboration, and is respectful, trusting, fair, and collegial for all."



personal lives.

# K-State 2025

• Goal II: Undergraduate Educational Experience
Build a connected, diverse, empowered, engaged, participatory culture of learning and excellence that promotes undergraduate student success and prepares students for their professional, community, social and



# K-State 2025

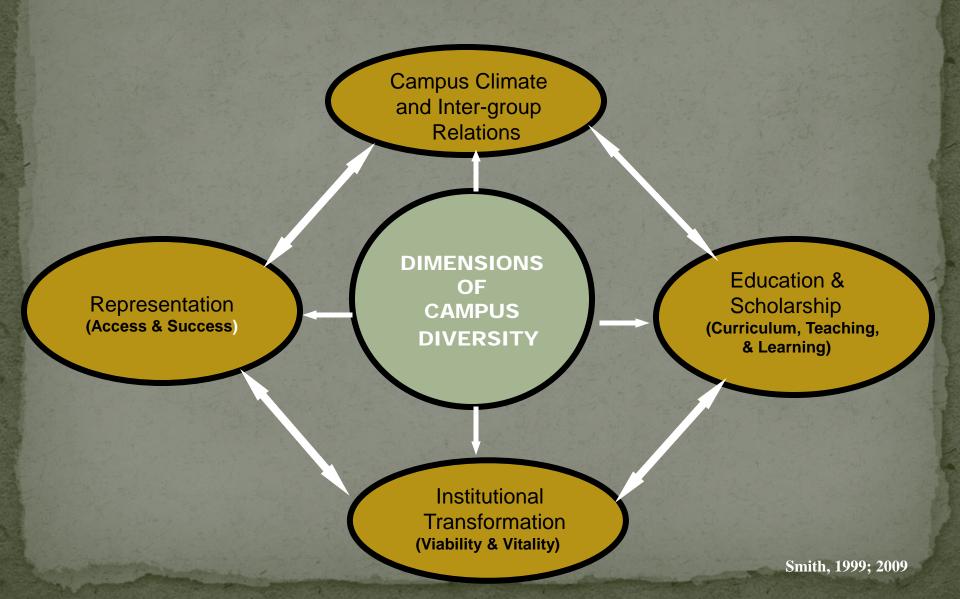
• Goal III: Graduate Scholarly Experience Advance a culture of excellence that attracts highly talented, diverse graduate students and produces graduates recognized as outstanding in their respective professions.



## K-State 2025

Goal V: Faculty & Staff Foster a work environment that encourages creativity, excellence and high morale in faculty and staff, responds to changing needs, embraces diversity, values communication and collaboration and is respectful, trusting, fair and collegial for all.

#### Conceptual Framework for Campus Diversity Research



## Components of Campus Climate

Government/Policy Context

Sociohistorical Context

Historical Legacy of Inclusion/Exclusion

Compositional Diversity

Organizational/ Structural (Campus Policy)

Psychological Climate

Behavioral Dimension

#### Rankin 2001 National Campus Climate Diversity Assessment

#### NASPA/NGLTF Grants

Underrepresented/underserved faculty/staff/students

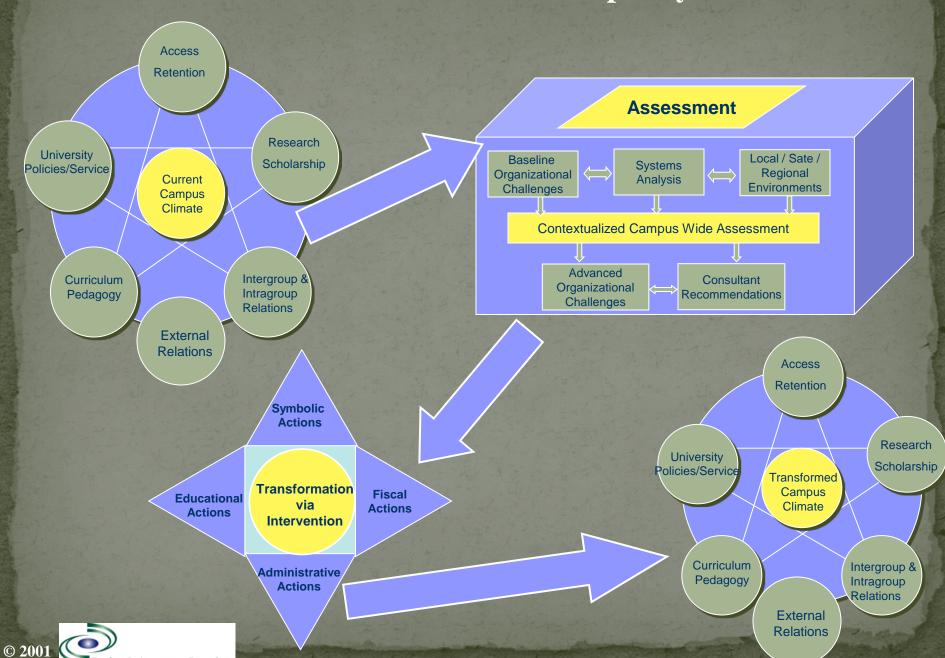
30 Campuses



Meta-analysis of diversity assessment tools from 35 institutions

Paper/Pencil only

#### Transformational Tapestry Model®

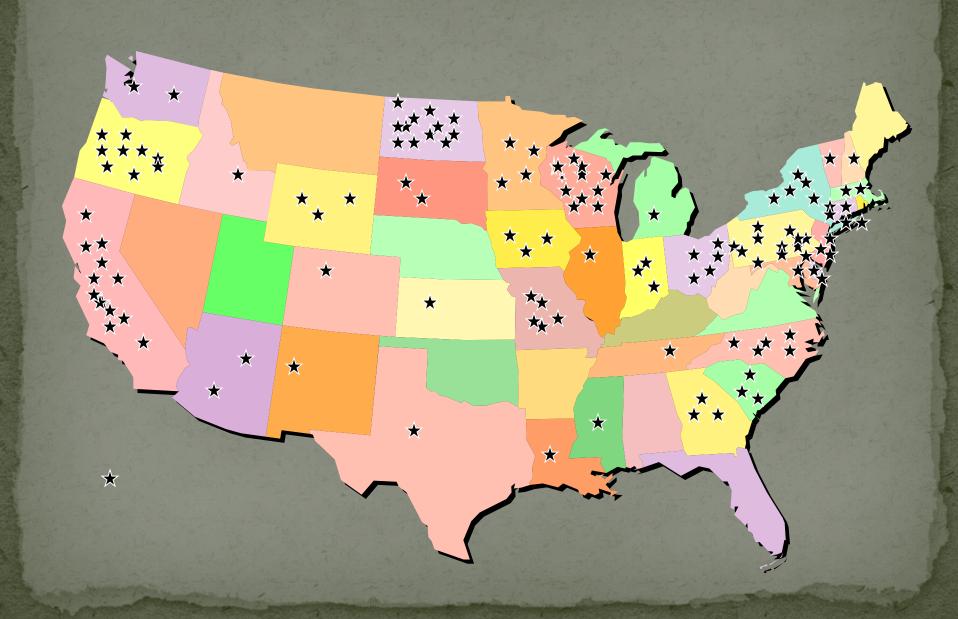


ankin & Associates, Consulting

#### Recent Climate Research

1999-2013 Campus Climate Assessments 2010 State of Higher Education for LGBTQ People 2011 NCAA Student-Athlete Climate Study

#### **R&A Campus Climate Assessments 1999-2014**



# Review of Climate Assessment Process

Kansas State Review

#### Project Outcomes

- ➤ Kansas State will add to their knowledge base with regard to how faculty/staff currently experience the campus climate (e.g., professional development, inter-group/intra-group relations, work-life issues).
- ➤ Kansas State can use the results of the assessment to inform current/on-going work regarding issues of campus climate for faculty/staff.

## PHASE I

Initial Proposal Meeting

#### PHASE II

Assessment Tool Development Communication/Marketing Plan IRB proposal

## Survey Instrument

#### Final instrument

- Quantitative questions and additional space for respondents to provide commentary
- Web-based survey

#### Sample = Population

• All members of the university community are invited to participate via an invitation from President Schulz

#### **CONCEPT MAP**

#### **IDENTITY EXAMPLES**

CLIMATE

**OUTCOMES** 

Position Status

Racial Identity

Gender Identity

Sexual Identity

disAbility
Status

**SES** status

Spiritual identity

**Experiences** 

**Perceptions** 

Institutional Actions

Professional Success

Intent to Persist

#### Communication Plan

#### Preparing the University Community

- > Talking points
- > Incentives
- > Invitation letter
- > Subsequent invitations to participate

#### Institutional Review Board



- >Proposal application
- >Primary Investigator

## PHASE III

Survey Implementation

Data Analysis

## Sample Questions Experiences

- □ I have supervisors/colleagues/co-workers who give me job/career advice or guidance when I need it.
- □I perform more work to help students (e.g., formal and informal advising, sitting for qualifying exams/dissertation committees, helping with student groups and activities, providing other support) than my colleagues.
- □ Within the past year, have you personally experienced any exclusionary (e.g., shunned, ignored), intimidating, offensive and/or hostile (harassing) behavior at Kansas State.

# Sample Questions Perceptions

- ☐ The classroom climate is welcoming for students based on their...
- □ I feel valued by faculty in the classroom.
- ☐ The workplace climate is welcoming for faculty/staff based on their...
- □ How would you rate the accessibility on campus for people with physical, learning, psychological, or medical conditions?
- □ Before I enrolled, I expected that the campus climate would be \_\_\_\_\_\_for people who are...

#### Sample Questions Institutional Actions

- ☐ The workplace climate is welcoming for students based on their...
- □ What is the influence of each of the following on campus climate?
  - Providing diversity and equity training to search and tenure committees.
  - Incorporating issues of diversity and cross-cultural competence more effectively into the curriculum

# Response rates Demographics of Population & Sample

Kansas State University							
Fall 2014				3 3 3			
Faculty	Male Female	African e American	Native American	Asian American	Latino(a) American	European American	Unknown
		7 3 3	1 1 TO 37 1	J. J. 3 . 2 .	25 7 7		
Professor					1000		古 里原
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Assistant Professor			A REE		7 1 1 2 2 2 2		AL AT
			22323				
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Instructor				real section (its	1 1 2 2 2	- 500	
			ALL THE STATE OF T				
Adjunct Faculty			5 70 Y 845		No September	40000	

## PHASE IV

Final Report
Presentation of Results

#### PHASE V

Development of Strategic Initiatives
Support Successes
Address Challenges

# Next Steps

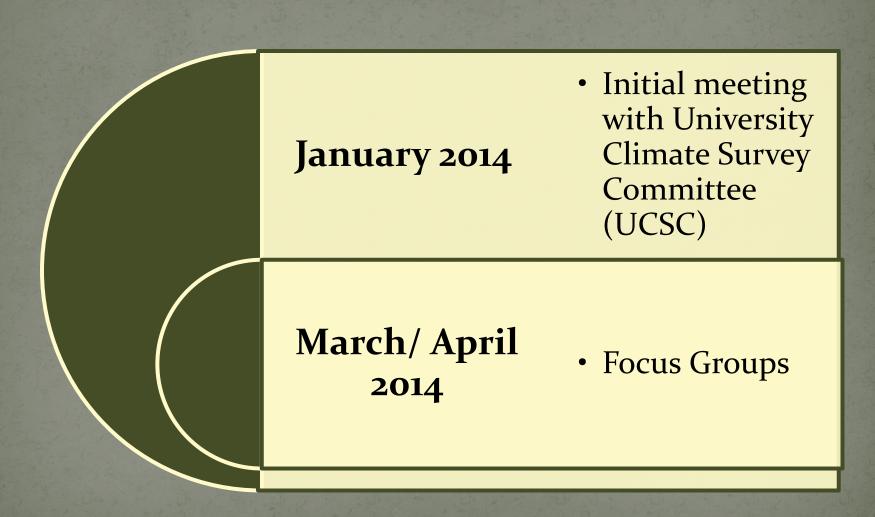


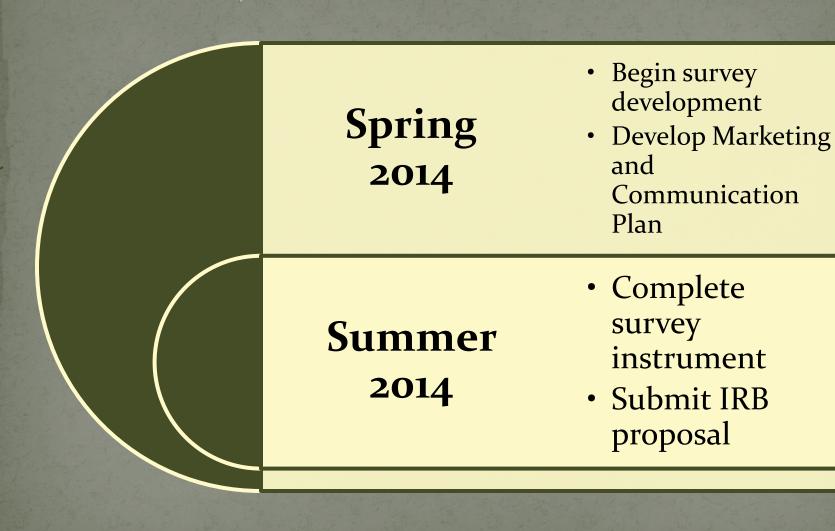


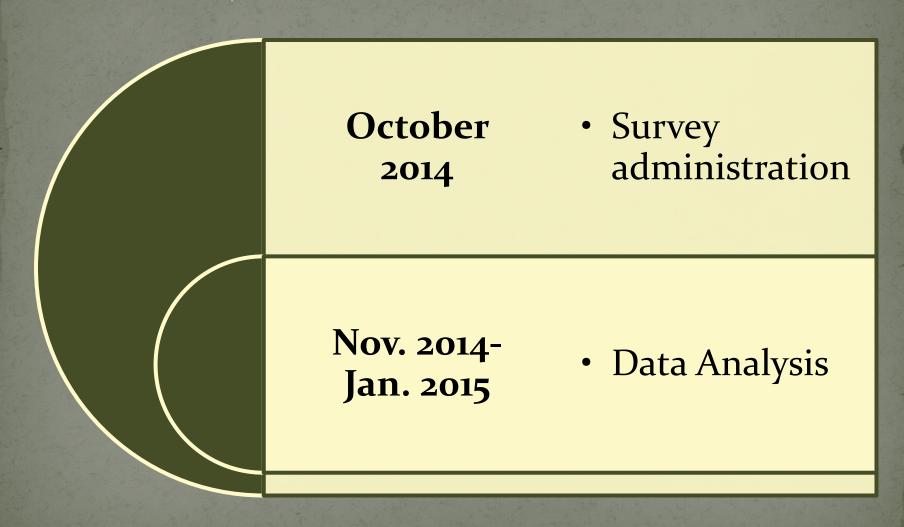


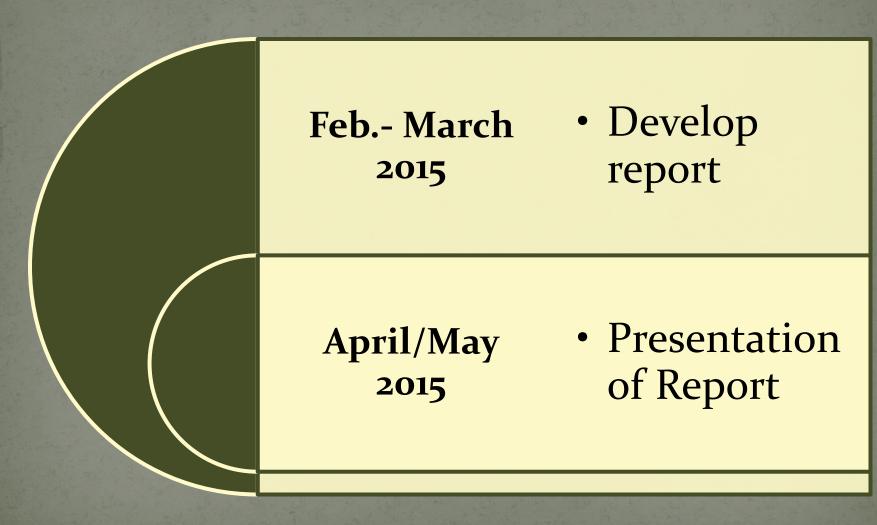


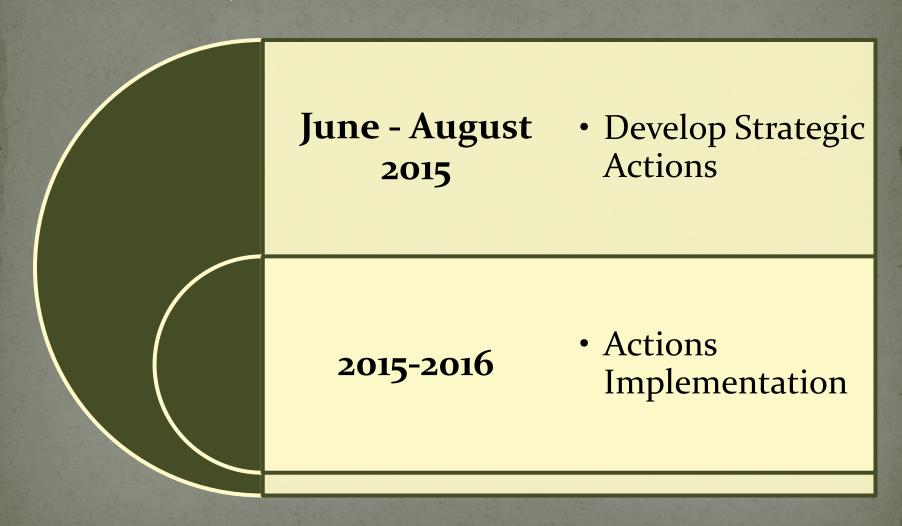












Questions..?





Thoughts..?

Thank You!

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